



# 1 **Economic damage and spill-overs from a tropical cyclone**

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29 **Abstract** – Tropical cyclones cause widespread damage in specific regions as a result of high winds, and flooding. Direct  
30 impacts on commercial property and infrastructure can lead to production shortfalls. Further losses can occur if business  
31 continuity is lost through disrupted supply of intermediate inputs from, or distribution to, other businesses. Given that  
32 producers in modern economies are strongly interconnected, initially localised production shortfalls can ripple through  
33 entire supply-chain networks and severely affect the regional and wider national economy. In this paper, we use a  
34 comprehensive, highly disaggregated, and recent multi-region input-output framework to analyse the impacts of Tropical  
35 Cyclone Debbie. In particular, we show how industries and regions that were not directly affected by storm and flood  
36 damage suffered significant job and income losses. Our results indicate that the disaster resulted in the direct loss of  
37 about 7,000 full-time equivalent jobs and 2 billion AUD of value added, and an additional indirect loss of 5,000 jobs and  
38 1 billion AUD of value added. We are able to conduct this assessment so rapidly due to the timely data provision and  
39 collaborative environment facilitated by the Australian Industrial Ecology Virtual Laboratory (IELab).

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41 **Keywords:** Tropical cyclone, economic damage, spill-over, input-output analysis, hurricane, typhoon

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43        **1. Introduction**

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45        On Tuesday 28 March 2017, Severe Tropical Cyclone Debbie made landfall at Airlie Beach, in North Queensland,  
46        Australia. As a Category 4 system (equivalent to a major Hurricane or a Typhoon), it hit coastal communities with  
47        torrential rain and wind gusts up to 265 km/h, destroying or damaging homes, businesses, crops and infrastructure and,  
48        tragically, led to 12 fatalities (Queensland Government, 2017). The initial impact fell mainly on the iconic coral reef  
49        region of the Whitsunday Coast, and the surrounding communities including Bowen and Proserpine. Within 24 hours,  
50        Debbie was approximately 250 km inland, and had degenerated into a high-rainfall low-pressure system. The system  
51        progressively tracked over 1,000 km south, where it moved back out to sea around the Queensland-New South Wales  
52        Border on 31 March after significant flooding across the region. Rainfall of 150-250 mm was recorded regionally, with  
53        peaks of 400-1,000 mm, swamping remote rural, coastal and urban communities. More than a week later, widespread  
54        flooding was still being felt (Queensland Government, 2017).

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56        Dubbed the “Lazy Cyclone”, Debbie moved at under 6 km/h at times, leading to atypically high levels of social,  
57        economic, and environmental destruction. Over 63,000 emergency calls were made, and over 50,000 insurance claims  
58        subsequently lodged (Queensland Government, 2017). Particular impact was felt in the farming, mining and tourism  
59        industries in the north, and by flooded businesses in the south. Annual and perennial crops and trees were destroyed,  
60        export-oriented coal mines closed, and tourism heavily impacted. Roads, rail systems and bridges were damaged or  
61        destroyed, along with community halls, airfields, tele-communications and other systems. All schools and many  
62        businesses were temporarily closed. The Australian government responded at all levels including federal military  
63        deployment of air, sea and land support, Queensland Police, Fire and Emergency, and State Emergency Systems.

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65        Past tropical cyclones, in Australia and elsewhere, have disrupted food supply – for example in Madagascar (Gafilo,  
66        2004), Vanuatu (Pam, 2015), and Fiji (Winston, 2016). If frequent enough, cyclones could affect food security even on a  
67        large continent like Australia, as the cyclone-prone area of coastal Queensland produces up to three quarters of  
68        Australia’s perishable vegetables. In 2006, Cyclone Larry wiped out 80% of Australia’s banana crop and left thousands  
69        of people without work (Staff, 2017). In 2011, Cyclone Yasi led to a shortage of bananas in Australia (Brown, 2017).

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71        Economic damage caused by Debbie has been estimated to include \$1.5 billion (AUD) in lost coal sales, and  
72        approximately \$AUD 0.5 billion in agriculture, with sugar cane and winter horticulture supplies to southern Australia  
73        particularly influenced. Infrastructure damage has been estimated at over \$1 billion (Queensland Government, 2017).  
74        Flood damage to business and trade was also significant in northern New South Wales. Debbie also caused temporary  
75        shortages to water and energy supplies (Parnell, 2017), damaged information technology infrastructure, and led to price  
76        increases for tomatoes, capsicums, eggplants, and other vegetables (Hatch, 2017), affecting winter vegetable supply for  
77        Sydney and Melbourne. Insurance claims of over \$300 million were lodged.

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79 Developing and testing methods for assessing economic consequences of natural disasters is of growing importance,  
80 because of the increasing frequency of extreme weather events such as tropical cyclones that can be attributed to climate  
81 change (Mendelsohn et al, 2012). In our case study, this significance is reinforced given the importance of Northern  
82 Australia in plans for the nation's ongoing economic development, notably in mining and agriculture (Regional Institute  
83 of Australia, 2013).

84  
85 In this paper, we determine the full supply-chain impacts of Tropical Cyclone Debbie, using highly disaggregated multi-  
86 regional input-output (MRIO) tools developed within the new Australian Industrial Ecology Virtual Laboratory (IELab;  
87 described in Section 3.4). More specifically, we apply the Australian IELab to construct a customised sub-national MRIO  
88 table for Australia with extensive detail on regions directly affected by the cyclone. Our approach incorporates a number  
89 of new capabilities. First, we are able to examine spill-overs across 19 regions and 34 industry sectors; in other words, we  
90 identify the consequences of the cyclone not only for the directly affected regions and industry sectors, but for the wider  
91 Australian economy. This highlights the innovative strength of the Australian IELab, which offers unprecedented spatial  
92 resolution, hence allows for a comprehensive assessment of the direct as well as indirect supply-chain effects of the  
93 disaster, and the ability to trace spill-overs. In addition, the IELab offers sophisticated tools which to our knowledge have  
94 so far not been applied to disaster analysis: For example, Production Layer Decomposition is able to pinpoint the  
95 sequence of indirect impacts rippling across the regional supply-chain network. One further advanced capability is the  
96 built data updating functionality in the IELab, allowing for the provision of recent economic and social data-sets,  
97 enabling the timely and cost-effective analysis of disasters to support expeditious decision-making. Finally, the IELab  
98 also offers data-sets and analytical tools for assessing the local/regional effects in terms of a range of physical indicators,  
99 such as carbon dioxide emissions, water use, energy use and waste, to name a few. Whilst such an assessment is beyond  
100 the scope of this study, this is surely an area of research that warrants further investigation.

101  
102 This article is structured as follows: Section 2 provides a review of relevant prior work and the state of knowledge in  
103 input-output (IO) based disaster analysis. Section 3 describes the methodology underlying the disaster analysis  
104 undertaken using input-output modelling. In particular, we build on prior work (Schulte in den Bäumen et al., 2015) and  
105 present an innovative approach for estimating infrastructure damages resulting from the disaster. We present the results  
106 and a discussion of key findings in Section 4, followed by conclusions in Section 5.

107

## 108 **2. Input-output based disaster analysis**

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110 Input-output (IO) analysis studies feature a sub-stream dealing with disaster analysis. Okuyama (2007) provides a  
111 comprehensive review of the use of input-output analysis for economic analysis of disasters. Quantitative disaster  
112 analysis is needed for understanding the impacts of a disaster, for driving effective disaster response, for informing  
113 disaster risk reduction and adaptation efforts, and for pre-emptive planning and decision-making (Lesk et al., 2016;  
114 Temmerman et al., 2013; Prideaux, 2004; Cannon, 1993). It is intuitively clear that a disaster results in direct losses in the  
115 form of infrastructure damages, and indirect higher-order effects in the form of subsequent losses in business activity



116 (Rose, 2004). The ability of IO analysis in capturing the upstream interconnected supply chains of an industry or region  
117 affected by a disaster makes it an ideal tool for assessing the full scope of impacts of a disaster event. In addition to IO  
118 analysis, computable general equilibrium (CGE) models, econometric models and social accounting matrices (SAM) are  
119 alternative modelling frameworks for estimating the indirect higher-order effects of a disaster (Okuyama, 2007;  
120 Okuyama and Santos, 2014; Tsuchiya et al., 2007; Rose and Liao, 2005; Rose and Guha, 2004; Cole, 1995; Guimaraes et  
121 al., 1993; Koks et al., 2016; Koks and Thissen, 2016). A discussion of these models is beyond the scope of this study and  
122 we focus on IO analysis, in particular the post-disaster consumption possibilities, and possible spill-overs (explained  
123 further below). IO modelling has been applied to many disasters such as earthquakes in Japan (Okuyama, 2014, 2004),  
124 floods in Germany (Schulte in den Bäumen et al., 2015) and London (Li et al., 2013), terrorism (Lian and Haines, 2006;  
125 Santos and Haines, 2004; Rose, 2009), hurricanes (Hallegatte, 2008) and blackouts (Anderson et al., 2007) in the USA,  
126 and diseases and epidemics (Santos et al., 2013; Santos et al., 2009), to name a few.

127

128 Prior research on disaster impact analysis, based on IO analysis, has sought out ways of improving the existing IO model  
129 by extending the standard framework to include temporal and spatial scales (Okuyama, 2007): For example, Donaghy et  
130 al. (2007) propose a flexible framework for incorporating short- and long-time frames using the regional econometric  
131 input-output model (REIM), and Yamano et al. (2007) apply a regional disaggregation method to a multi-regional input-  
132 output (MRIO) model to estimate higher-order effects according to specific districts. Furthermore, a so-called  
133 inoperability index within the inoperability input-output model (IIOM) has been proposed as a way of assessing the effect  
134 of a disaster or initial perturbation on interconnected systems (Haines et al., 2005). Both the static and the dynamic  
135 versions of IIOM have been applied to the case of terrorism for assessing the economic losses resulting from  
136 interdependent complex systems (Santos and Haines, 2004; Lian and Haines, 2006). Using the dynamic version of  
137 IIOM, it is possible to assess recovery times and also to identify systems and economic sectors that are most critical for  
138 guiding the recovery process (Haines et al., 2005).

139

140 One particular type of disaster IO analysis, proposed by Steenge and Bočkarjova (2007) aims at investigating post-  
141 disaster consumption possibilities as a consequence of production shortfalls resulting from a disaster. Such an assessment  
142 has been applied, for example to widespread flooding in Germany (Schulte in den Bäumen et al., 2015) and electricity  
143 blackouts from possible severe space weather events (Schulte in den Bäumen et al., 2014). Here, we undertake an  
144 estimation of post-disaster consumption possibilities, and subsequent losses in employment and economic value added  
145 resulting from the 2017 Tropical Cyclone Debbie in Australia. To this end, we use the Australian IELab to construct a  
146 customised sub-national MRIO table for Australia with extensive detail on regions directly affected by the cyclone. In  
147 particular, and this is the novelty of our research, we examine detailed *regional and sectoral spill-overs* including the  
148 consequences of this cyclone not only for directly affected regions and industry sectors, but also for the wider national  
149 economy.

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153 **3. Methods**

154

155 In this work, we use multi-region economic input-output (MRIO) analysis in order to investigate the economy-wide  
156 repercussions of the damage wrought by Tropical Cyclone Debbie in the North Queensland region of Australia. Input-  
157 output (IO) analysis (IO) is an economic technique conceived in the 1930s by Nobel Prize Laureate Wassily Leontief  
158 (Leontief, 1936). IO analysis is able to interrogate economic data on inter-industry transactions, final consumption and  
159 value added, in order to trace economic activity rippling throughout complex supply-chain networks and unveil both  
160 immediate and indirect impacts of systemic shocks (Leontief, 1966). Over the past seventy years, IO analysis has been  
161 used extensively for a wide range of public policy and scientific research questions (Rose and Miernyk, 1989). Over the  
162 past two decades, IO analysis has experienced a surge in applications, especially on carbon footprints (Wiedmann, 2009)  
163 and global value chains (Timmer et al., 2014), and in the disciplines of life-cycle assessment (Suh and Nakamura, 2007)  
164 and industrial ecology (Suh, 2009).

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166

167 3.1 Input-output disaster analysis

168

169 A specific stream of IO analysis is disaster analysis (Okuyama, 2014, 2007), focused upon input-output databases  
170 employed to explore how an economy can be affected by a sudden slowdown or shutdown of individual industries. Since  
171 we are primarily interested in post-disaster consumption possibilities and ensuing employment and value-added loss, we  
172 utilise the approach by Steenge and Bočkarjova (2007). In essence, a disaster reduces total economic output  $\mathbf{x}_0$  of  
173 industry sectors  $1, \dots, N$  to levels

174

175 
$$\bar{\mathbf{x}} = (\mathbf{I} - \mathbf{\Gamma})\mathbf{x}_0, \quad (1)$$

176

177 where  $\mathbf{\Gamma}$  is a diagonal matrix of fractions describing sectoral production losses as a direct consequence of the disaster, and  
178  $\mathbf{I}$  is an identity matrix with the same dimensions as  $\mathbf{\Gamma}$ . Post-disaster consumption possibilities  $\mathbf{y}_1$  are then the solution of  
179 the linear problem

180

181 
$$\max(\mathbf{1y}_1) \text{ s.t. i) } \mathbf{y}_1 = (\mathbf{I} - \mathbf{A})\mathbf{x}_1, \text{ ii) } \mathbf{x}_1 \leq \bar{\mathbf{x}}, \text{ and iii) } \mathbf{y}_1 \geq 0, \quad (2)$$

182

183 where  $\mathbf{1} = \underbrace{[1, 1, \dots, 1]}_N$  is a summation operator,  $\mathbf{A} = \mathbf{T}\hat{\mathbf{x}}_0^{-1}$  is a matrix of input coefficients,  $\mathbf{T}$  is the intermediate  
184 transactions matrix, the  $\hat{\phantom{x}}$  (hat) symbol denotes vector diagonalisation, and  $\mathbf{x}_1$  is post-disaster total economic output.  
185 Constraint i) in Equation (2) is the standard fundamental input-output accounting relationship stating that in every  
186 economy intermediate demand  $\mathbf{T}$  and final demand  $\mathbf{y}$  sum up to total output  $\mathbf{x}$ . Constraint ii) states that in the short term,  
187 post-disaster total output is limited by pre-disaster total output minus disaster-induced losses. Constraint iii) ensures that  
188 final demand is strictly positive. Note that positive offsetting effects can result from natural disasters. For example, the  
189 replacement or repairs to damaged buildings and infrastructure, or any other demand for commodities required especially



190 for post-disaster recovery, are likely to create additional employment and value added and may embody updated  
191 technology. In addition, above-average rainfall may have been beneficial for pastures and water supply, and increased  
192 freshwater run-off and turbidity could have increased catches of prawn trawling. However, these effects are not  
193 accounted for in our study. Supplementary Information S2 offers further details on the approach suggested by Steenge  
194 and Bočkarjova (2007) .

195

### 196 3.2 Disaster impact on value added and employment

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198 A disaster-induced transition to lower consumption levels  $\mathbf{y}_1 = \mathbf{y}_0 - \Delta\mathbf{y}$  has implications for the state of regional  
199 economies, as it causes losses in value added and employment

200

$$201 \quad \Delta Q = \mathbf{q}\Delta\mathbf{x} = \mathbf{q}(\mathbf{I} - \mathbf{A})^{-1}\Delta\mathbf{y} , \quad (3)$$

202

203 where  $\mathbf{q}$  holds value-added and employment coefficients. The sequence of these losses can be enumerated by carrying  
204 out a *production layer decomposition*, that is by unravelling the inverse in Eq. (3) into an infinite series (see (Waugh,  
205 1950)) as

206

$$207 \quad \Delta Q = \mathbf{q}\Delta\mathbf{y} + \mathbf{q}\mathbf{A}\Delta\mathbf{y} + \mathbf{q}\mathbf{A}^2\Delta\mathbf{y} + \mathbf{q}\mathbf{A}^3\Delta\mathbf{y} + \dots = \sum_{n=0}^{\infty} \mathbf{q}\mathbf{A}^n\Delta\mathbf{y} , \quad (4)$$

208

209 where the term  $\mathbf{q}\Delta\mathbf{y}$  represent the immediate job and value-added losses in the regions directly hit by the cyclone,  $\mathbf{q}\mathbf{A}\Delta\mathbf{y}$   
210 describes 1<sup>st</sup>-order losses fielded by suppliers of cyclone-affected producers,  $\mathbf{q}\mathbf{A}^2\Delta\mathbf{y}$  2<sup>nd</sup>-order losses for suppliers of  
211 suppliers, and so on for subsequent upstream production layers. 1<sup>st</sup>- and higher-order upstream losses can in principle  
212 occur anywhere in Australia, depending on the reach of the supply-chain network of local northern Queensland  
213 producers.

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### 216 3.3 Case study: Tropical Cyclone Debbie

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218 In order to quantify indirect economic impacts of Cyclone Debbie, we first constructed a 19-region, by 34-sector input-  
219 output model of Australia, with particular regional detail for the regions close to disaster centres, ie 10 subregions of  
220 Queensland as well as northern New South Wales (see also Fig 1). The compilation of this table and underlying data are  
221 outlined in Section 3.4.

222

#### 223 3.3.1 Reduction in industry output, and creation of the gamma matrix

224

225 In order to estimate indirect consequences of Cyclone Debbie we further developed the method of Schulte in den  
226 Bäumen et al. (2015) and created the so-called gamma matrix (Eq. (1)): a diagonal matrix of “gamma fractions”  $\Gamma_j$  (See



227 Eq. (1)) of production possibilities lost due to the cyclone ( $19 * 34$  region-sector pairs, square). We determined the  
228 relative reductions in industry output by (a) sourcing public information on actual or estimated financial damages and (b)  
229 dividing these by gross output taken from our MRIO table. Information on damages included (a) the reduction of total  
230 industry output (in 2017 compared to 2016), plus (b) an annualised value of infrastructure damage, explained below. A  
231 value of  $\Gamma_j = 0.1$  indicates a 10% loss of production value (including related infrastructure costs) from 2016 to 2017.  
232 Information on the direct damages by the cyclone was sourced from a range of published government reports, through  
233 personal enquiries to government, from government statements and websites, and from media and industry reports. Table  
234 1 provides a summary of main impacts; further details and related data sources are provided in SI2.2, including a  
235 summary of infrastructure damage caused by the cyclone shown in Table SI2.3.

236

237 Damages were only considered where we could find empirical monetary information. It is likely that other negative  
238 impacts, and also some positive impacts may have occurred in other regions. For example, increased water capture and  
239 storage for irrigation, the replacement of outdated technology with new infrastructure, or jobs created through  
240 construction required as a consequence of the cyclone damage. As no data were available for quantifying such  
241 repercussions, we did not consider such impacts.

242

243

### 244 3.3.2 Estimation of infrastructure damage

245

246 Infrastructure damage from the cyclone in the state of Queensland was estimated at well over a billion dollars  
247 (Queensland Government, 2017). The localities of Mackay and Fitzroy had bridges, roads, airport, community  
248 infrastructure, water and wastewater treatment plants damaged or destroyed. High impacts were also noted in Richmond-  
249 Tweed (from significant flooding), and in Brisbane (over seven bridges damaged, significant degradation of at least 350  
250 local roads and 200 major culverts etc), as well as northern Queensland (see Supplementary Information S3 for details).

251

252 As an innovation on the work of Schulte in den Bäumen et al. (2015), we estimated infrastructure damage and its  
253 attribution to sectors of the economy using an “infrastructure gamma fraction”. This was undertaken by adding to the  
254 production possibilities loss matrix  $\Gamma$ : In addition to the conventional current output losses, we estimated losses caused  
255 by damage to infrastructure such as roads. We attributed such infrastructure damage values to sectors of the economy by  
256 annualising the dollar value impact of infrastructure as a fraction of Gross Operating Surplus (GOS), derived from the  
257 MRIO database. We assumed that the damaged industries required a fraction of this surplus to replace capital (i.e. the  
258 infrastructure) over a 25-year time-frame. The main infrastructure impacts of the cyclone were borne in sectors such as  
259 electricity, gas, water, trade, accommodation, cafes, restaurants, road transport, rail and pipeline transport, other  
260 transport, and communication services. As an example, 50 \$m of infrastructure damage, spread over 25 years, equal a 2  
261 \$m cost deductible from GOS. A similar, more generalised approach has been outlined by Hallegatte (2008). The total  
262 production loss coefficients (gamma fraction) in  $\Gamma$  were calculated by adding the (a) current output losses (See 3.3.1) and  
263 the losses induced by infrastructure damage (Table 2).



Table 1: Summary of major direct impacts (see Supplementary Information S12 for details and sourcing).

Aspect	Region	Industries	Example impact
Coal exports	All QLD	Coal, oil and gas	Coal exports may have taken a \$1.5 billion hit from Cyclone Debbie as more than 22 mines were forced to halt production while roads and ports were shut.
Sugar Cane	QLD- Mackay	Sugar cane growing	Damage to Queensland's sugar industry is expected to cost A\$150 million (US\$114.4 million). The majority of these costs lie in Proserpine and Mackay.
Vegetables	QLD-Mackay	Other agriculture	The Queensland Farmers Federation (QFF) said early figures show actual crop damage to Bowen's vegetable industry is about \$100 million, accounting for about 20 per cent of the season's crop.
Vegetables	NSW Richmond & Tweed	Other agriculture	Lost nut production would have been worth about \$8 million.
Agriculture, grains and sugarcane	All QLD regions and NSW Richmond & Tweed.	Grains Other agriculture Sugar cane growing	The National Farmers' Federation has cited industry groups estimating damage to crops of up to \$1 billion.
Business	NSW Richmond & Tweed.	Accommodation, Cafes, and Restaurants, Trade	50 to 80 per cent of these businesses [will not reopen] in the community of 50,000 people.
Dairy	QLD - Brisbane	Dairy cattle and pigs	It is anticipated that the cost to the farming industry in South East Queensland will be in excess of \$6 million.
Infrastructure	All QLD	Multiple industries	The cost of recovery would 'be in the billions' of dollars, with roads, bridges, crops, homes and schools all needing serious repairs.
Insurance	All 19 regions (with most focus on QLD and Northern NSW)	Multiple Industries	Insurance losses \$A306 million. Over a \$1bill in insurance claims.
Fatalities	-	-	12 Fatalities.
Evacuation costs	-	-	25,000 residents evacuated in Mackay, and 55,000 in Bowen.
Schools	-	-	400 schools closed.
Airflights	-	-	Flights cancelled Townsville from March 27. Virgin Airlines losses in the 3 months to March \$62.3 million was impacted by Cyclone Debbie.
Rail	-	-	QLD Rail suspended trains between Rocky and Townsville NQ Bulk Ports closed at Mackay, Abbot Point and Hay Point.
Emergency workers	-	-	1,000 emergency workers deployed, 200 Energex workers.
Defence forces	-	-	1,200 personnel deployed.



Table 2 – Entries of the  $\Gamma$  matrix (production possibilities lost) including (a) industry output and (b) infrastructure costs annualised over 25 years. Note that a fraction of 0.1 means a 10% reduction in reduced production (between 2016 and 2017) including both lost productivity plus a share of cost relating to infrastructure-damage (annualised over 25 years).

	Rest of NSW	NSW - Richmond Tweed	VIC	QLD - Brisbane	QLD - Wide Bay Burnett	QLD - Darling Downs	QLD - South West	QLD - Fitzroy	QLD - Central West	QLD - Mackay	QLD - Northern	QLD - Far North	QLD - North West	SA	WA	TAS	ACT	NT
1 Sheep	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2 Grains	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Beef cattle	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4 Dairy cattle and pigs	0	0	0	0.110	0	0	0	0	0	0	0	0	0	0	0	0	0	0
5 Other agriculture	0	0.070	0	0	0	0	0	0	0.314	0.530	0	0	0	0	0	0	0	0
6 Sugar cane growing	0	0	0	0	0	0	0	0.377	0	0.264	0.111	0	0	0	0	0	0	0
7 Forestry and fishing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
8 Coal oil and gas	0	0	0	0	0	0	0	0.168	0	0.176	0.246	0	0	0	0	0	0	0
9 Non-ferrous metal ores	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10 Other mining	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11 Food manufacturing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12 Textiles, clothing and footwear	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
13 Wood and paper manufacturing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
14 Chemicals, petroleum and coal products	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
15 Non-metallic mineral products	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
16 Metals, metal products	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
17 Machinery appliances and equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
18 Miscellaneous manufacturing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
19 Electricity supply, gas and water	0	0.003	0	0.001	0	0	0	0.002	0	0.019	0.001	0	0	0	0	0	0	0
20 Residential building construction	0	0	0	0	0	0	0	0.053	0	0.055	0.042	0	0	0	0	0	0	0
21 Other construction	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
22 Trade	0	0.072	0	0.008	0	0	0	0.039	0	0.036	0.021	0	0	0	0	0	0	0
23 Accommodation, cafes and restaurants	0	0.225	0	0.005	0	0	0	0.005	0	0.100	0.005	0	0	0	0	0	0	0
24 Road transport	0	0.019	0	0.002	0	0	0	0.058	0	0.095	0.010	0	0	0	0	0	0	0
25 Rail and pipeline transport	0	0	0	0	0	0	0	0.013	0	0.0	0.0	0	0	0	0	0	0	0
26 Other transport	0	0	0	0	0	0	0	0.007	0	0.0	0.0	0	0	0	0	0	0	0
27 Communication services	0	0	0	0	0	0	0	0.013	0	0.035	0.001	0	0	0	0	0	0	0
28 Finance, property and business services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
29 Ownership of dwellings	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
30 Government administration and defence	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
31 Education	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
32 Health and community services	0	0.010	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
33 Cultural and recreational services	0	0.018	0	0.002	0	0	0	0.078	0	0.504	0.008	0	0	0	0	0	0	0
34 Personal and other services	0	0	0	0	0	0	0	0.135	0	0	0	0	0	0	0	0	0	0



## 242 3.4 Data

243

244 Data for the production recipe  $\mathbf{A}$  and initial total output  $\mathbf{x}_0$  were taken from the Australian Industrial Ecology Virtual  
245 Laboratory (IELab; (Lenzen et al., 2014)). The Australian Industrial Ecology Virtual Laboratory (IELab) is a cloud-  
246 computing environment that allows the construction of customised input-output (IO) databases. IO tables document the  
247 flow of money between various industries in an economy – national input-output tables present national data on intra-  
248 and inter-industry transactions between industries in a national economy, whereas multi-regional input-output (MRIO)  
249 tables harbour detailed data on trade between two different regions (Tukker and Dietzenbacher, 2013); see (Leontief,  
250 1953) for an account of MRIO theory). MRIO tables can either be global or sub-national. Global tables feature more than  
251 one country, and provide detailed data on international trade between countries, whereas sub-national MRIO tables  
252 provide detailed trade data for regions within one country. These tables have been extensively used for undertaking  
253 environmental, social and economic footprint assessments (Lenzen et al., 2012; Alsamawi et al., 2014; Oita et al., 2016;  
254 Wiedmann et al., 2013; Simas et al., 2014; Hertwich and Peters, 2009). Coupling of economic MRIO data with so-called  
255 physical accounts, as conceived by Nobel Prize winner Wassily Leontief in the 1970s, allows for the enumeration of  
256 direct as well as indirect supply-chain impacts (Leontief, 1966, 1970).

257

258 The IELab is capable of generating *multi-region input-output* (MRIO) databases, where industry sectors can be  
259 distinguished for a number of Australian regions. Users are able to choose from a set of 2214 statistical areas (Level 2;  
260 (ABS, 2016a)) to delineate MRIO regions with their specific research question in mind. The regional and sectoral  
261 flexibility of the IELab (see (Lenzen et al., 2017)) was exploited by generating a regional partition of Australia that is  
262 more detailed around the regions where the cyclone caused most of its damage (Queensland and Northern New South  
263 Wales), and less detailed elsewhere (Fig. 1). As a sectoral breakdown we use the 34-sector industry classification from  
264 the Queensland regional input-output database ((OGS, 2004); see Supplementary Information S1).

265

266 A number of national, state and region-specific data sources were used for constructing the MRIO database used in this  
267 work. These are the income, expenditure and product accounts (ABS, 2016c) the input-output tables (ABS, 2017, 2016g)  
268 for the national level; the state accounts (ABS, 2016f) and the Queensland input-output tables (OGS, 2002) for the state  
269 level; and the household expenditure survey (ABS, 2011), Queensland regional input-output tables (OGS, 2004), the  
270 business register (ABS, 2016e), the census (ABS, 2012) and the agricultural commodities survey (ABS, 2016d) for the  
271 regional level. Detailed regional employment data were taken from the labour force survey (ABS, 2016b).

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## 274 3.4.1 Superior economic data

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276 In order to be meaningful, any regional input-output analysis needs to be supported by specific regional data (see an  
277 IELab-based analysis of Western Australia by Lenzen et al. (2017)). We therefore sourced superior economic data to  
278 update the IO data for sub-regions and sectors most affected by Cyclone Debbie, with the most recent financial and  
279 economic information available. In particular, data were sought covering value of production, total output, salaries paid,



280 gross operating values, regional export, turnover, and regional economic productivity (Table 3). Key sources of  
281 information included accounts published by the Australian Bureau of Statistics (ABS), e.g. covering the gross value of  
282 agriculture and manufacturing sales and wages. Grey literature including regional economic studies, value of production  
283 accounts kept by State agencies, and Treasury investigations also provided important data within which to constrain the  
284 reconciliation of our MRIO base table. Collectively, the superior data added more than 800 data points of information by  
285 which the accuracy of MRIO entries for Queensland and Northern NSW was improved.

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Table 3 Summary of superior economic data used as constraints in compilation of the MRIO.

Data aspect	Region	Sector/s	Years	Example data	Reference
GRP	All Queensland sub-regions.	All	2010-11	GRP Mackay 2011 = \$22 billion	(Queensland Treasury and Trade, 2013)
GRP - Richmond Tweed	NSW - Richmond & Tweed	All	2011-12	GRP > \$8.5 billion	(Wilkinson, 2014)
Manufacturing sales & service income, wages and salaries, employment	10 QLD regions and NSW-Richmond & Tweed	Food product manufacturing and all other manufacturing	2006-07 is latest	Food product manufacturing in Mackay = \$1,051 million in 2007.	(ABS, 2008)
Manufacturing sales & service income, wages and salaries, employment	QLD – all regions	Food product manufacturing and all other manufacturing	2010-11 to 2014-15	Food product manufacturing in QLD = \$20,131 million in 2015.	(Australian Bureau of Statistics, 2016a), (Australian Bureau of Statistics, 2017)
Coal	QLD – all regions	Coal, oil and gas	2015-16	Production value by SA4** area, eg \$19,437 billion sales for 2015-16 calendar year with \$12.234 billion in SA4 Mackay; and \$6.170 billion in Fitzroy.	(Keir, 2017)
Import and export of horticulture products	QLD – all regions	Part of Other agriculture	2014-15	\$112.9 million of horticulture products import; \$156.8 million of horticulture products export	(Horticulture Innovation Australia, 2016)
Gross Value and Local Value of Agricultural Commodities	SA4 region	Over 60 agricultural commodities	2007-08 to 2014-15	\$1,119 million gross value of agricultural commodities produced in Mackay in 2014-15	(Australian Bureau of Statistics, 2013b, 2015), (Australian Bureau of Statistics, 2013a), (Australian Bureau of Statistics, 2016b)

\* GRP - Gross Regional Product; \*\* SA4 – Statistical Area 4



1           **4. Results and Discussion**

2

3       Tropical Cyclone Debbie affected more than 10,000 jobs, and caused a loss in value added of more than 3 billion AUD.  
4       These results are of the same order of magnitude as post-cyclone damage estimates made by the Queensland Treasury  
5       (Tapim, 2017), and include indirect impacts, such as employment losses in businesses serving the tourist industry  
6       (Reynolds, 2017).

7

8       Employment losses are expressed in terms of *full-time equivalent (FTE) employment temporarily affected*. The time span  
9       of these losses may range between a number of weeks (for example for coal mines that could be re-opened soon after the  
10      cyclone (Ker, 2017; Robins, 2017)) to one year (for example tree crops that will not yield until one year later).

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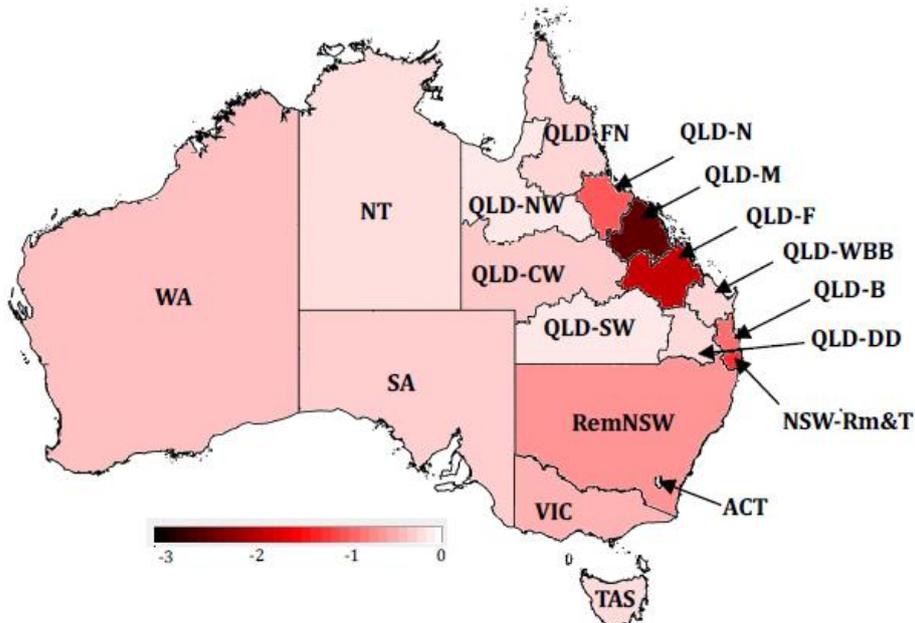
12           4.1 Regional spill-overs

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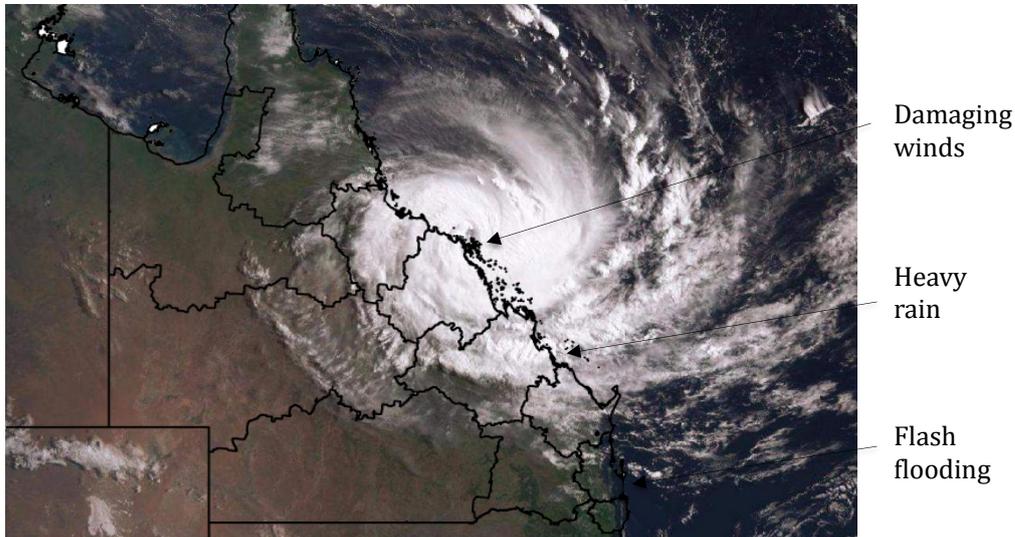
14      Not surprisingly, Tropical Cyclone Debbie wreaked the most intense havoc where it made landfall, in the regions of  
15      Mackay, Fitzroy, and Northern Queensland, and where heavy rains caused widespread flooding, around Brisbane and in  
16      Northern New South Wales (the Richmond-Tweed statistical region; Fig. 1, bottom). There is not a single region in the  
17      remainder of Australia that is unaffected by the cyclone. In the multi-region input-output disaster model in Eq. (2), these  
18      spill-overs come about because businesses experiencing production losses are unable to supply their clients, and also  
19      cancel orders for their own inputs, thus leaving businesses elsewhere with reduced activity. In the following sections, we  
20      will examine the nature of these spill-overs, by production layer (Section 3.2; see Eq. (4)) and by detailed products and  
21      supply-chains (Section 3.3).

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Fig. 1: Geographical spread of the value-added (VA) loss  $\Delta Q_{VA} = \mathbf{q}_{VA}(\mathbf{I} - \mathbf{A}_{ess})^{-1}\Delta\mathbf{y}$  caused by Tropical Cyclone Debbie. A comparison of our results (top,  $-\log_{10}(VA)$ , with VA in AU\$m) with VA in AU\$m) with a satellite image of the cyclone (bottom) shows losses in northern Queensland regions as a direct consequence of the destructive winds, and losses in southern Queensland and northern NSW as a result of heavy rain and floods occurring in the cyclone's wake. Region acronyms: RemNSW: Rest of New South Wales (NSW); NSW-Rm&T: NSW Richmond & Tweed; VIC: Victoria; QLD-B: Queensland (QLD) – Brisbane; QLD-WBB: Wide Bay Burnett; QLD-DD: Darling Downs, QLD-SW: South West; QLD-F: Fitzroy; QLD-CW: Central West; QLD-M: Mackay; QLD-N: Northern; QLD-FN: Far North; QLD-NW: North West; SA: South Australia; WA: Western Australia; TAS: Tasmania; ACT: Australian Capital Territory; NT: Northern Territory.



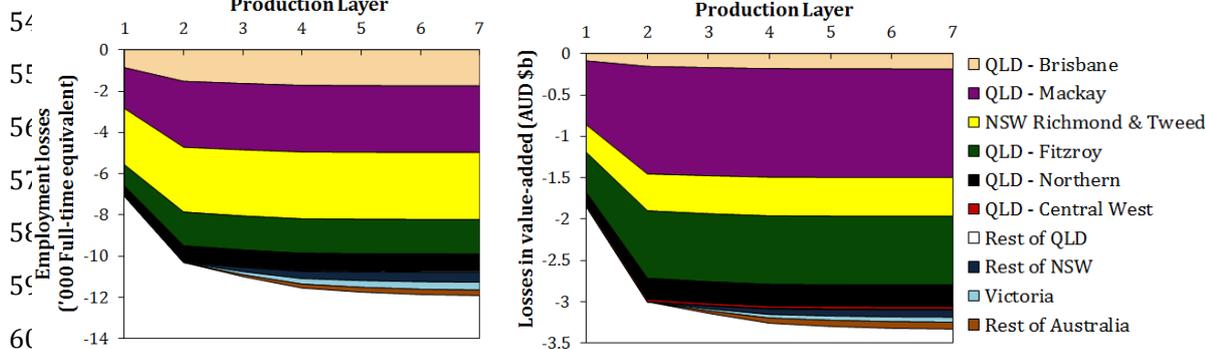
36 4.2 Spill-overs and impact sequence

37  
 38 The production layer decomposition defined in Eq. (4) indicates how the impacts of the cyclone unfolded regionally.  
 39 Production layer 1 (see section 3.2 for an explanation of production layers) indicates that the tally of value added losses  
 40 in directly affected regions was about 2 billion AUD (Fig. 2), which derives straight out of our scenario definition  
 41 described in Section 3.3. In addition, the cyclone caused another 1 billion AUD of value added lost across the supply-  
 42 chain network of the directly affected businesses. About 7,000 jobs were directly affected, and an additional 5,000  
 43 indirectly. The combined sectoral and regional spill-overs are therefore significant: about 50% of value-added lost, and  
 44 about 70% of affected employment. Regional spill-overs alone into areas totally unaffected by the cyclone itself are in  
 45 the order of 10%.

46

47 Whilst the coastal areas of Northern Queensland, Mackay, Fitzroy, Brisbane (in South Queensland) and Northern New  
 48 South Wales (Richmond-Tweed area) were affected immediately through storm and flood damage, repercussions were  
 49 subsequently felt in the rest of the affected regions, and later on within the rest of Australia. Losses in value added and  
 50 employment cascaded throughout inter-regional supply-chains, as subsequent transactions were cancelled. Shortfalls  
 51 were noticeable even by distant suppliers, removed from directly affected producers by four or more transaction nodes  
 52 (Fig. 2).

53



61

62 Fig. 2: Sequence of the losses in value added and employment resulting from Tropical Cyclone Debbie for various  
 63 regions. The figure shows the first seven production layers, which are upstream layers of the supply chain.

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67 4.3 Spill-overs by region and sector

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69 Whilst only a few industries were directly affected by the storm and flooding (coal, tourism, sugar cane, road transport,  
70 vegetable growing; black stripes in Fig. 3), many more industries were affected indirectly. Based on a detailed structural  
71 path analysis (Defourny and Thorbecke, 1984; Crama et al., 1984), we identified detailed inter-regional repercussions.  
72 The shutdown of coal mining in Queensland's Mackay and Fitzroy regions potentially affected more than 100 jobs in  
73 finance, property and business services sectors in New South Wales and Victoria; construction industries around  
74 Brisbane and in NSW; and business servicing the mining sector as far as Western Australia. Similarly, the destruction of  
75 tourist infrastructure in the Richmond-Tweed area affected employment in the food manufacturing sector across the rest  
76 of New South Wales.

77

78 The top-ranking industries affecting employment directly and elsewhere are those connected to tourism (such as  
79 accommodation, restaurants, recreational services, and retail trade, Table 4), Fig 3. In the Richmond-Tweed area of New  
80 South Wales, 2500 jobs were affected directly in accommodation, cafes and trade, and about 650 indirectly in other  
81 industries and regions due to supply-chain effects (spill-over). Similar effects are observed in Mackay and Brisbane in  
82 Queensland. The temporary coal mine shutdown in Mackay and Fitzroy affected even more jobs indirectly than directly.  
83 The same holds for the flattening of sugar cane crop in Mackay, and other agriculture (Macadamia and almond nuts) in  
84 the Richmond and Tweed rivers that were heavily flooded. Damaged and closed roads affected road transport  
85 establishments, and almost equally the industries that depended on them.

86

87 4.4 Implications for disaster recovery plans

88 Analysis of the impacts of disasters, such as undertaken in this paper, can have constructive uptake by informing disaster  
89 recovery plans as well as regional plans more generally. The Queensland Government management review of Cyclone  
90 Debbie in August 2017 recommended improved Business Continuity Planning (BCP) as a way to build : "... *business  
91 and organisational resilience [...] Enhanced BCP within state agencies, businesses and communities will help all to be  
92 more resilient to the impact of events. [...and...] should feature permanently in disaster management doctrine.*" In  
93 addition, the report noted that "*BCP needs to consider supply chains, and the numbers and skills of frontline staff  
94 required to ensure functioning of critical services*" (IGEM, 2017). Consideration of the large indirect impacts identified  
95 in this article, would help improve future Business Continuity Planning. This could be achieved, for example, by  
96 considering the large number of employees indirectly affected by the disaster (Table 4), and the related services and  
97 products they provide.

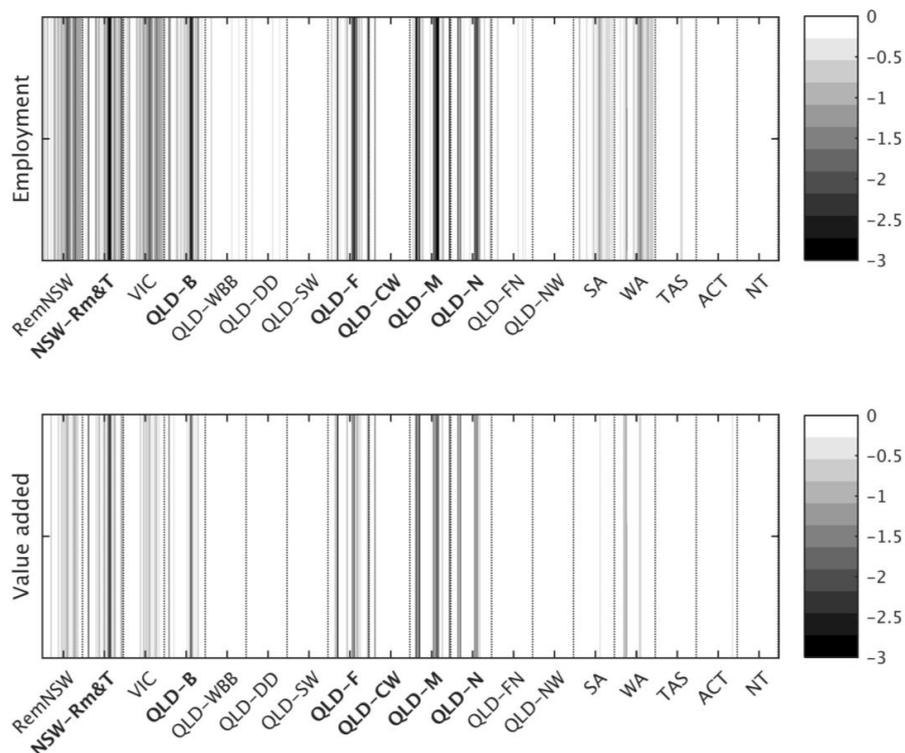
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104 Fig. 3: Employment and value added effects resulting from a tropical cyclone, modelled for threshold  $\theta = 1.4 \times 10^{-2}$ . The  
105 magnitude of employment and value-added losses is expressed as  $\log_{10}|\Delta Q|$  and visualised as lines on a grey scale. Each  
106 line represents one of the 34 industries in each region, in the sequence order listed in Supplementary Information *S1*.  
107 Region acronyms as in Fig. 1, bold regions are those directly affected.

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117 Table 4: Direct, indirect and total employment affected, by causing sector.  
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Region	Sector	Direct employment impacts (FTE)	Indirect employment impacts (FTE)	Total employment impacts (FTE)
NSW – Richmond-Tweed	Accommodation, cafes and restaurants	-1551	-278	-1829
NSW – Richmond-Tweed	Trade	-966	-371	-1337
QLD - Brisbane	Trade	-699	-540	-1239
QLD - Mackay	Coal, oil and gas	-428	-712	-1140
QLD - Fitzroy	Coal, oil and gas	-256	-498	-754
QLD - Mackay	Accommodation, cafes and restaurants	-363	-248	-611
QLD - Fitzroy	Trade	-395	-136	-531
QLD - Mackay	Sugar cane growing	-208	-244	-453
QLD - Mackay	Trade	-328	-110	-437
QLD - Mackay	Other agriculture	-215	-143	-359
QLD - Mackay	Road transport	-200	-157	-357
QLD - Northern	Trade	-197	-97	-295
QLD - Northern	Sugar cane growing	-106	-143	-249
QLD - Fitzroy	Personal and other services	-147	-94	-241
QLD - Mackay	Cultural and recreational services	-155	-84	-239
QLD - Brisbane	Accommodation, cafes and restaurants	-119	-114	-233
NSW - Richmond & Tweed	Other agriculture	-92	-139	-231
QLD - Fitzroy	Residential building construction	-89	-136	-225
QLD - Fitzroy	Road transport	-100	-93	-193
QLD - Mackay	Residential building construction	-77	-110	-187
<b>Total</b>		<b>-7092</b>	<b>-4878</b>	<b>-11970</b>

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Table 5: Direct, indirect and total value added affected, by causing sector.

Region	Sector	Direct value added impacts (AUD \$m)	Indirect value added impacts (AUD \$m)	Total value added impacts (AUD \$m)
QLD - Mackay	Coal, oil and gas	-519	-472	-990
QLD - Fitzroy	Coal, oil and gas	-360	-332	-692
NSW - Richmond & Tweed	Accommodation, cafes and restaurants	-148	-69	-217
NSW - Richmond & Tweed	Trade	-107	-72	-178
QLD - Northern	Coal, oil and gas	-71	-70	-141
QLD - Brisbane	Trade	-64	-53	-117
NSW - Richmond & Tweed	Other agriculture	-64	-45	-110
QLD - Mackay	Sugar cane growing	-41	-47	-88
QLD - Mackay	Other agriculture	-48	-29	-78
QLD - Mackay	Accommodation, cafes and restaurants	-40	-28	-68
QLD - Fitzroy	Trade	-40	-23	-63
QLD - Mackay	Cultural and recreational services	-42	-20	-62
QLD - Northern	Sugar cane growing	-25	-31	-56
QLD - Mackay	Trade	-35	-14	-49
QLD - Fitzroy	Residential building construction	-21	-26	-46
QLD - Fitzroy	Personal and other services	-27	-17	-43
QLD - Northern	Trade	-27	-14	-41
QLD - Mackay	Road transport	-20	-20	-40
QLD - Mackay	Residential building construction	-20	-20	-40
QLD - Northern	Residential building construction	-19	-18	-37
<b>Total</b>		<b>-1849</b>	<b>-1493</b>	<b>-3342</b>

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141 **5. Conclusions and outlook**

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143 Powerful tropical cyclones have the ability to cause severe disruptions of economic production that are felt far beyond  
144 the areas of landfall and flooding. Here, we used an input-output-based analytical tool for enumerating the post-disaster  
145 consumption possibilities, and ensuing direct and indirect losses of employment and value added as a consequence of the  
146 Tropical Cyclone Debbie that hit the Queensland regions of Australia in March and April 2017. Our work contributes an  
147 innovative approach for (a) quantifying the impact of disasters in a detailed and timely manner and (b) incorporating  
148 infrastructure damages into the assessment of losses in employment and value-added. Our approach can be applied to  
149 other regions, and ultimately extended to include impacts well beyond employment and value added, such as wider  
150 environmental or social consequences of disasters. The IELab already has many satellite accounts (and is being  
151 expanded) to assess broader environmental and social flow-on effects. The growing number of Virtual Laboratories for  
152 input-output analysis (Geschke and Hadjikakou, 2017) for countries in disaster-prone zones (Indonesia, Taiwan, China)  
153 means that the work described in this paper is directly transferrable to other geographical settings.

154

155 Our results from this Australian case study suggest that Cyclone Debbie caused substantial damage to spill over into  
156 regions and sectors not directly affected: Industries directly hit by the cyclone suffered approximately 7000 job losses,  
157 but some 5000 jobs (another 70%) were affected in these industries' supply chains. A total of \$3 billion losses in value  
158 added were observed, \$2 billion of which were direct with particular impact around Mackay and Fitzroy, as well as the  
159 coastal areas of Northern Queensland, Brisbane and northern New South Wales (Richmond-Tweed area). These findings  
160 demonstrate that the full supply-chain effects of major disruptions on national economies are significant, and that this  
161 type of study will become increasingly important in a future likely to be fraught with extreme weather events, as the  
162 frequency and intensity of tropical cyclones increase as a result of climate change (Mendelsohn et al., 2012).

163

164 This work demonstrates rapid analysis of the wide indirect impacts of Cyclone Debbie. It shows how significant  
165 consequences can be felt, as spill-overs, in regions well outside the landfall and flood zones caused by the cyclone. Our  
166 work suggests improved planning could help account for these impacts, minimise them in future, and thereby help  
167 transition the affected economies towards greater resilience. For example, about 1200 employees providing services to  
168 coal mines were affected by Cyclone Debbie, however this impact is currently not mentioned in the disaster recovery



169 planning. Greater consideration of the influence of mine shutdown on supply chains could be an important future element  
170 of Business Continuity Planning.

171

### 172 *5.1 Outlook*

173 In this work, we have examined losses of employment and value added, because these are currently of immediate  
174 importance for governments, insurers and the media. Future work could investigate possibilities for re-structuring the  
175 geography of production and supply-chain networks with the aim of finding more “disaster-resilient” configurations. In  
176 addition, there are variants of input-output-analytical methods that allow establishing optimal recovery paths (Koks et al.,  
177 2016), and these approaches could be integrated into the Australian Industrial Ecology Virtual Laboratory.

178

179 Future work could also consider the effects of cyclones beyond national borders. The disruptions of coal exports due to  
180 Tropical Cyclone Debbie, for example, caused bottlenecks in Indian and Chinese steel mills (The Barrel, 2017), and  
181 during the aftermath of the storm, steel producers were looking for alternative sources of coal such as Russia, Mongolia  
182 or Mozambique (Serapio, 2017). Such trade relationships can be taken into account using nested, multi-scale, global  
183 multi-region input-output frameworks (Bachmann et al., 2015; Wang et al., 2015; Tukker and Dietzenbacher, 2013).

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205 **Competing interests**

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207 The authors declare that they have no conflict of interest.

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